SSM Health Southern Illinois Region



Good Samaritan Hospital 1 Good Samaritan Way, Mt. Vernon, IL 62864

St. Mary's Hospital 400 N. Pleasant, Centralia, IL 62801

Community Health Needs Assessment



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Assessment

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Message to Our Community

Good Samaritan Hospital and St. Mary's Hospital, members of SSM Health, have delivered exceptional, compassionate care to Jefferson and Marion County communities and to the region for more than 65 years. Inspired by our founding Franciscan Sisters of Mary and the Felician Sisters and guided by our Mission , to continue the healing ministry of Jesus Christ, we cherish the sacredness and dignity of each person as demonstrated through our Values of compassionate and competent service, acting justly, respecting the dignity of all and fostering a spirit of community.

Our sustained community commitment can be seen through our collaborative partnerships with residents and organizations. We rely on these relationships to help us identify and develop plans to address high-priority community health needs. We are grateful for the opportunity to partner with the following organizations: local schools, local Chambers of Commerce, Jefferson County Economic Development Commission, the Health Departments of Marion and Jefferson County, Rend Lake College, SIU School of Medicine, University of Illinois Extension, Comprehensive Connections and others.

During the last 12 months, in collaboration with our community partners, we have conducted a community health needs assessment by gathering health-related information from **Community Commons** regarding Jefferson, Marion and surrounding counties. We have also surveyed key health and business officials as well as community members, to identify concerns about the health of these communities and the number of area-based programs and organizations that exist to address their needs. These discussions identified needs that were prioritized based on the level of importance to community members and the hospitals' ability to truly make an impact.

Sincerely,

Kerry Swanson Regional President – SSM Health Southern Illinois President, SSM Health Good Samaritan Hospital – Mt. Vernon

Damon Harbison President SSM Health St. Mary's Hospital – Centralia







Executive Summary

SSMHealth.

background

SSM Health Good Samaritan Hospital – Mt. Vernon and SSM Health St. Mary's Hospital – Centralia are pleased to present the 2019-2021 Community Health Needs Assessment (CHNA). This CHNA report provides an overview of the health needs and priorities associated with our service area. The goal of this report is to provide individuals with a deeper understanding of the health needs in our community, as well as help guide the hospitals in their community benefit planning efforts and development of an implementation strategy to address evaluated needs. The SSM Health Illinois Regional Board approved this CHNA on December 13, 2018. SSM Health Southern Illinois last conducted a CHNA in 2015.

Seventy nine surveys were mailed to community leaders in Jefferson, Marion and surrounding counties. Another 151 surveys were mailed to members of the medical staff. Lastly, a health perceptions survey was posted online at the SSM Health Illinois website.



priorities

- Improve access to mental health services and develop programs to reduce the incidence of suicide
- 2. Provide greater array of substance abuse services to prevent the rate of overdose
- 3. Improve **nutrition** in the community through greater access to and intake of healthy fresh fruits, vegetables, protein and dairy

strategies

Mental Health strategies are designed to reduce the incidence of suicide by:

- Improving access to care and services by recruiting mental health providers and developing and implementing a telepsychiatry program
- Evaluating and implementing ACE screening tool for identification of abuse and neglect as abuse victims are more likely to commit suicide than the general population

Substance abuse strategies are designed to reduce the rate of Emergency Department visits due to overdose by:

- Improving access to care and services to address causes of
- substance use/abuse

- Preventing drug overdoses by providing greater prevention programs and education
- Implementing local intervention programs including greater access to reversal agents to reduce the risk of death

Nutrition strategies are designed to reduce the food insecurity and improve the nutrition by:

- Improving access to healthy food options through support of mobile food markets in areas of "food deserts"
- · Provide programs on how to prepare healthy foods
- Updating NExT (Nutrition Exercise and Training) program and replicating to Mount Vernon to improve obesity and rate of diabetes

The Affordable Care Act (ACA) requires 501(c)(3), tax-exempt hospitals to conduct a CHNA every three years and adopt a strategic implementation plan for addressing identified needs.

About Us...SSM Health Good Samaritan and St. Mary's Hospitals



SSM Health

SSM Health is a Catholic not-forprofit health system serving the comprehensive health needs of communities across the Midwest through a robust and fully integrated health care delivery system. Headquartered in St. Louis, SSM Health has care delivery sites in Missouri, Illinois, Oklahoma and Wisconsin. The health system includes 24 hospitals, more than 300 physician offices and other outpatient care sites, 10 post-acute facilities, comprehensive

To continue the healing ministry of Jesus Christ

home care and hospice services, a pharmacy benefit company, an insurance company, a technology company and an Accountable Care Organization.

With more than 10,000 providers and 40,000 employees in four states, SSM Health is one of the largest

employers in every community it serves. An early adopter of the electronic health record (EHR), SSM Health is a national leader for the depth of its EHR integration.

SSM Health Good Samaritan and St. Mary's Hospitals

highlight of services

SSM Health offers a comprehensive array of acute inpatient services, along with an ambulatory network consisting of convenient care, primary care, and specialist providers. We offer more than 30 medical specialty areas.

community partnerships

We are proud to be part of community projects that work to improve health outcomes in the areas we work with:

- Local schools
- The local Chamber of Commerce
- Jefferson County Economic
 Development Commission
- The Jefferson County Health Department
- Rend Lake and Kaskaskia Colleges
- Critical Access Hospitals across a nine-county region.

community benefit

In 2017, SSM Health Illinois provided \$37 million in community benefit, comprised of \$4.8 million in charity care, \$2.3 million in community services, and \$29.9 million in unpaid costs of Medicaid and other public programs.

Examples of our community benefit programs include:

- Health profession education
- Community health improvement services
- Community building activities
- Cash and in-kind contributions for community benefit

additional affiliations and partnerships

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SSM Health Illinois regional hospitals are jointly sponsored by SSM Health, the managing partner of the joint operating agreement, and Felician Services, Inc. (FSI).

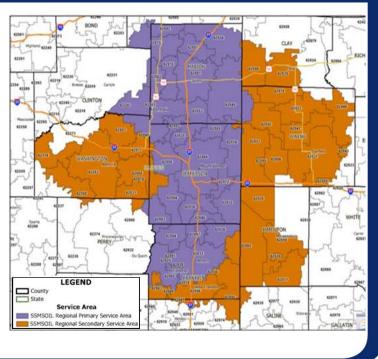
Hospital at a	Glance
	•••••
Admissions	13,700
Outpatient Visits	167,153
ER Visits	44,482
Births	1,392
Beds	259
Employees	1,925
Medical Staff	435
Volunteers	214
Charity Care	\$4,830,715



About Our Community

The community we serve is defined as the areas in purple which accounts for 76% of the total patients served by the hospitals. There are 32 zip codes that are contained within or overlap the service area. The hospitals are located in Mount Vernon, 62864 and Centralia, 62801. The service area has an estimated population of 165,223 persons.





our community by the numbers

Race/Ethnicity	88.9% White/Non-Hispanic 5.9% African American/Non-Hispanic 3.1% Asian and others/Non-Hispanic 2.1% Hispanic	Education Levels	12.5% No High School De 34% High School Degree 37.6% Some College/Asso 15.7% Bachelor's Degree	egree
Income & Poverty	Image: Second	Age	14% 22% 14% 32% Median Age 41.25 vs. IL 3	 0-17 18-44 45-54 55-64 65+ 7.4 years

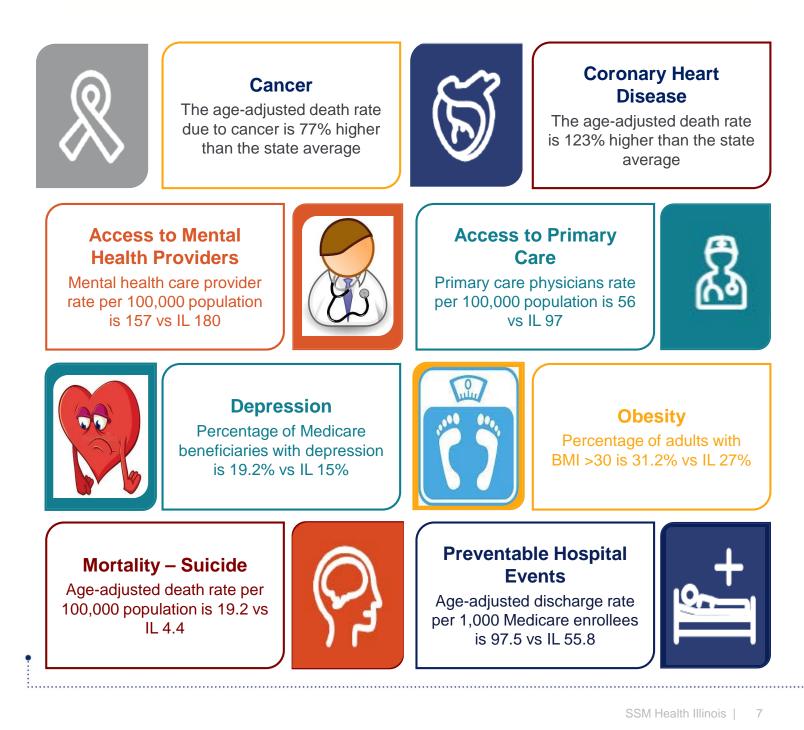
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The Health of Our Community



About the data

Health statistics were derived from a variety of sources including the Community Commons analytics platform. The website includes the most up-to-date publicly available data for approximately 144 community indicators covering a variety of topics in the area of population health, determinants of health, and quality of life. Below is a statistical overview of strengths and weaknesses within the community that factored into our discussions with local stakeholders regarding the priority health needs of the population within our service area.

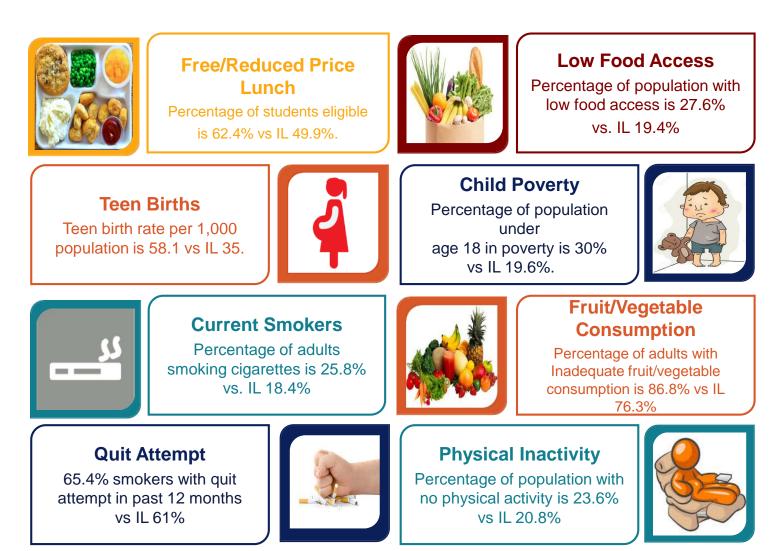


The Health of Our Community



Social Determinants of Health and Health Behaviors

Access to healthy food options, knowing how to prepare such food, and early introduction to healthy food choices is a driver for health, including but not limited to obesity, diabetes, and various types of cancers.





Liquor Store Access Liquor stores rate per 100,000 population is 14

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vs IL 10



Social or Emotional Support

Percentage of adults >18 with insufficient support is 28% vs 20% IL

The Health Needs of Our Community

Seventy nine surveys were mailed to community leaders in Jefferson, Marion and surrounding counties. Another 151 surveys were mailed to members of the medical staff. Lastly, a health perceptions survey was posted online at the SSM Health Illinois website. The survey was conducted during the second quarter of 2018. The surveys were mailed by the Department of Community Health Services covering topics including, but not limited to the potential needs initially identified in the statistical data.

One hundred and two paper surveys and 32 online surveys were received. The results were tabulated, analyzed and a full report was provided to SSM Health local, regional, and system teams. The top priorities were selected based upon the data, community feedback and the resources available for SSM Health to make a significant impact.



Issues identified and discussed include:

Obesity

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- Mental health
- Substance abuse
- Cancer
- Diabetes
- Heart disease
- Access to care
- Access to healthy foods
- Health education
- Prevention

key priorities

Mental Health Substance Abuse **Nutrition** 36.9 19.2 13.6% suicides overdoses food per 10,000 per insecurity 100,000 **ED** visits rate Marion and Jefferson Counties have a 3.8% of adolescents reported non-25-30% of population with low rate of suicide nearly 50% higher than medical use of pain relievers in food access. the state of Illinois average per 100,000. Illinois in 2013-2014. 62.5% children are eligible for Victims of child abuse and neglect are Greater than 20% rise in depression free/reduced price lunches. 12 times more likely to commit suicide among adolescents from 2010 to than the general population. >55% teen birth rate 2014. 62% of whom did not receive treatment 70% of self-harm that did not result in Nearly 30% of Medicare suicide is the result of drug or other beneficiaries have diabetes. 95% of individuals aged 12 and older poisoning. with alcohol abuse or dependence did 31% of adults with obesity. not receive treatment 39% suicides result from firearm injuries 24% with no leisure time 88% of individuals aged 12 and older Suicide rates are 2.3 times higher physical activity. with illicit drug abuse or dependence among Caucasians than African did not receive treatment Americans. 87% with inadequate fruit/vegetable consumption. Annual average suicide rates for males Liquor store access per 100,000 population is 40% higher in Marion increase with age. Women's rates Heart disease mortality-203 per plateau and drop off after age 54. and Jefferson Counties than that of 100,000 population. the State of Illinois. * Source: Premier Quality Advisor



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Our last Community Health Needs Assessment was conducted in 2015. Below are the health needs we identified, the strategies we implemented to address them and the progress that has been made.

Goals	Source	Release Date	Baseline	CY16TD	CY16YE	CY17TD	CY17YE	CY18TD	CY18YE
Reduce the Jefferson County age-adjusted death rate due to cancer from 203.1 deaths per 100,000 persons reported in 2015 to 195.8 deaths per 100,000 persons by 2018 (close the gap between county and national rate by 25%) (HCI)	HCI	4yr lag	203.1 (2007- 2011)	203.1 (2007- 2011)	196.0 (2009-2013)	196.0 (2009- 2013)	194.2 (2010- 2014)	169.1 (2012- 2016)*	169.1 (2012- 2016)*
Reduce the percentage of initial cancer diagnoses that are late stage (III and IV) for lung, prostate and colorectal cancer, from 58% in 2014 to \leq 48% by 2018 (breast cancer has late stage rate of less than 15%) (Cancer Registry)	Cancer Registry	Ad hoc	58%	52.1%	26.3% (38 cases abstracted)	50.0% (86 cases abstracted	46.8% (139 cases abstracted)	46.7% (350 cases abstracted in 2016)	

*Data source is Community Commons now, not HCl ¹Breast cancer has late stage rate of 18.2% in 2017

Goals	Source	Release Date	Baseline	CY16TD	CY16YE	CY17TD	CY17YE	CY18TD	CY18YE
Reduce the age-adjusted death rate due to coronary heart disease in Jefferson County from 115.7 deaths per 100,000 persons reported in 2015 to 105.7 death per 100,000 persons (the national rate) by 2018 (HCI)	HCI	2yr Iag	115.7 (2011- 2013)	109.8 (2012- 2014)	109.1 (2013- 2015)	109.1 (2013- 2015)	109.1 (2013- 2015)	103.1 (2012- 2016)*	103.1 (2012- 2016)*
Reduce the 30-day all-cause readmission rate for SSM Health Good Samaritan Hospital – Mt. Vernon for patients with congestive heart failure (CHF), heart attack and open heart surgery to top quartile or better (PIR)	PIR	Ad hoc	8.92%	8.02%	8.96%	12.95% (Jan-May 2017)	12.81% (Jan-Dec 2017)	14.42% (Jan-Apr 2018)	14.32% (Jan-Jul 2018)

*Community Commons

Goals	Source	Release Date	Baseline	CY16TD	CY16YE	CY17TD	CY17YE	CY18TD	CY18YI
Reduce the percentage of adults in Jefferson County who are considered overweight or obese from 64.9% reported in 2015 to \leq 63.1%, the national norm, by 2018 (HCI)	HCI	2yr Iag	64.9% (2007- 2009)	61.1% (2012- 2014)	61.1% (2010- 2014)	61.1% (2010- 2014)	61.1% (2010- 2014	29.6% (2013)'	29.6% (2013)
Reduce the gap between the state and Jefferson County average of adults with diabetes by 50% to 10.35% per 100,000 by 2018 (HCI)	НСІ	3yr Iag	11.5% (2012)	11.1% (2013)	11.1% (2013)	11.1% (2013)	11.1% (2013)	9.5% (2013) ²	9.5% (2013)
Improve hemoglobin AIC control among SSM Health Medical Group patients with diabetes from 58.6% in 2014 to greater than 66.5% by 2018 (SSM Health Medical Group reporting)	Medical Group	Ad hoc	58.6%	58.3%	63.1%	62% (5/2016- 4/2017)	65.1% (1/2017- 12/2017)*	63.6% (7/2017- 6/2018)*	63.7% (11/201 10/2018

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*Per <u>QlikView</u> Report

*Community Commons-Percentage of adults obese (BMI>30)

²Community Commons-Percent adults with diagnosed diabetes (age-adjusted rate)



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Our last Community Health Needs Assessment was conducted in 2015. Below are the health needs we identified, the strategies we implemented to address them and the progress that has been made.

Goala	Source	Release Date	Baseline	CY16TD	CY16YE	CY17TD	CY17YE	CY18TD	CY18YE
Reduce the percentage of Marion County Medicare patients who experience depression from 16.4%, as reported in 2015, to the state average of 14.7%, by 2018 (HCI)	нсі	2yr lag	16.4% {2012]	17.3% {2014]	17.3% (2014)	18.5% (2015)	18.5% {2015]	18.5% (2015) ²	18.5% (2015) ²
Reduce the adult age-adjusted death rate due to suicide in Marion County from 18.5 deaths per 100,000 persons, as reported in 2015, to less than 16 deaths per 100,000 persons by 2018 (HCI)	HCI	2yr lag	18.5 {2011- 2013)	20.3 {2012- 2014)	24.5 (2013 – 2015)	24.5 (2013- 2015)	24.5 {2013- 2015)	23.2 {2012- 2016] ²	23.2 (2012- 2016) ²
Increase the percentage of SSM Health Medical Group patients screened for clinical depression and participating in the development of a follow up plan from 18.18%, as reported in 2015, to the national average of 46.27%, by 2018 (SSM Health Medical Group reporting)		Annual	18.18% {2015]	18.18% {2015]	Not Available*	96.55%* Sep 2017	94%1	94%1	94%1

Goala	Source	Release Date	Baseline	CY16TD	CY16YE	CY17TD	CY17YE	CY18TD	CY18YE
Reduce the age-adjusted death rate due to coronary heart disease in Marion County from 148.3 deaths per 100,000 persons reported in 2015 to 137.65 deaths per 100,000 persons by 2018 (HCI) {i.e. reduce variance between county and national rate by 25%]	нсі	2yr Iag	148.3 (2011- 2013)	144.7 (2012- 2014)	146.4 (2013- 2015)	146.4 (2013- 2015)	146.4 (2013- 2015)	140 {2012- 2016]*	140 {2012- 2016}*
Reduce the 30-day all-cause readmission rate for patients with congestive heart failure (CHF) at SSM Health St. Mary's Hospital - Centralia from 16.5% (June 2015 YTD) to at least 15.3% by 2018 (Premier Quality Advisor)	PQA	Ad hoc	16.5% (2015)	14.9%	17.13%	25.27% (Jan-May 2017)	21.57% (Jan-Dec 2017)	17.91% (Jan-Apr 2018)	18.58% (Jan-July 2018)

*Data source is Community Commons now, not HCI

G-oals	Source	Releace Date	Baseline	CY18TD	CY18YE	CY17TD	CY17YE	CY18TD	CY18YE
Reduce the percentage of Marion County adults who are considered overweight or obese from 69.7%, as reported in 2015, to the national average of 63.1% or better by 2018 (HCI)	на	2yr Iag	69.7% (2007- 2009)	69.7% (2007- 2009)	64.6% (2010- 2014)	64.6% (2010- 2014)	64.6% (2010- 2014)	32.9% (2013)'	32.9% (2013)'
Reduce the percentage of Medicare beneficiaries who were treated for diabetes in Marion County from 28.2% to the national average of 27.2% by 2018 (HCI)	на	2yr Iag	28.2% (2014)	28.2% (2014)	28.2% (2014)	28.9% (2015)	28.9% (2015)	28.95% (2015) ^z	28.95% (2015)
ncrease the percentage of SSM Health Medical Group diabetic patients with controlled hemoglobin A1C levels from 38.6%, reported in 2015, to 66.5% or better by 2018 (SSM Health Medical Group reporting)	Medical Group	Ad hoc	58.6%	58.3%	63.1% (2016)	62% (5/2016- 4/2017)	65.1%* {1/2017- 12/2017}	63.6% [7/2017- 6/2018]	63.2% (10/201 9/2011

Per QlikView Report Community Commons-Percentage of Adults Obese Community Common

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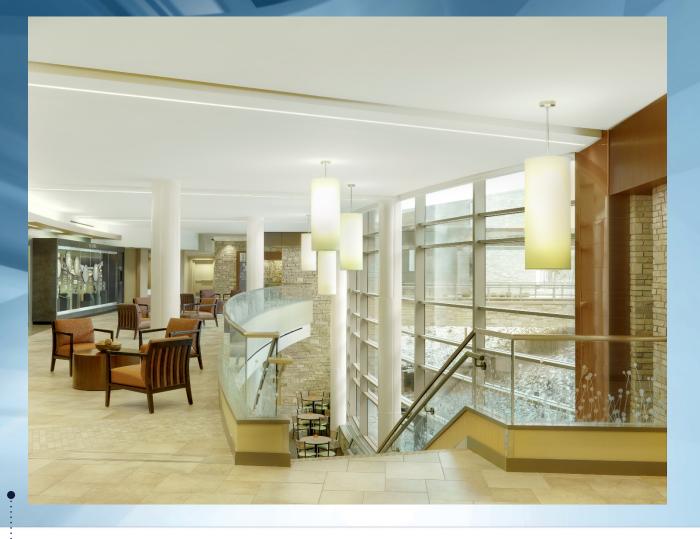
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SSM Health Southern Illinois Region

Good Samaritan Hospital 1 Good Samaritan Way, Mt. Vernon, IL 62864 St. Mary's Hospital 400 N. Pleasant, Centralia, IL 62801









Community Health Assessment

Primary

The primary data consisted of a community health assessment survey (Appendix 1) as well as an online health perceptions survey (Appendix 2).

The community health assessment survey was conducted over a six month period in the following manner:

- Seventy nine surveys were mailed to community leaders in Jefferson, Marion and surrounding counties. Another 151 surveys were mailed to members of the medical staff. Lastly, a health perceptions survey was posted online at the SSM Health Illinois website.
- One hundred and two paper surveys and 32 online surveys were received. The results were tabulated, analyzed and a full report was provided to SSM Health local, regional, and system teams. The top priorities were selected based upon the data, community feedback and the resources available for SSM Health to make a significant impact.
- The full results were distributed to and discussed by the community health team.

Secondary

In addition to a review of demographics, we gathered and reviewed data from broad sources to set the initial direction and priorities of the community health needs assessment. The secondary data was derived from a variety of sources including the Community Commons (<u>https://www.communitycommons.org/</u>). The system includes the most up-to-date publicly available data for approximately 144 community indicators covering a variety of topics in the area of population health, determinants of health, and quality of life. We reviewed data from IPLAN of Jefferson, Marion, and other surrounding counties (Appendix 4). Moreover, we gathered data from Illinois Department of Public Health (Appendix 5) as well.



Appendix 1 – Community Health Assessment Survey

Community Health Assessment				
	Leader of Community Agen Other Community leader Other health provider Other :	 □ Member of Government □ Physician/PA/APN 		
l live or work in: (please choose 1 option)	Clay County Hamilton County Marion County Wayne County	Franklin County Jefferson County Washington County Other:		
What group(s) of people are most UNDERserved for health needs in our community?				
What are the top three most important health needs in our community?				
Why do you believe these are most important?	3			
If SSM Health were to collaborate with another organization on these topics, who or which organizations would you recommend as a partner?				
Are there specific services that are not widely available that should be offered to prevent the health needs you identified above?	 Affordable healthy food Affordable insurance Domestic violence Outdoor/fitness facilities Special needs programs Substance abuse Support for chronic illness Other	 Affordable housing Dental care Healthy living programs Senior services Stress management support for children transportation 	Lack of access to physicians	Desity
Strengths of current health care services:				
Other opportunities to improve community health:				
Additional Comments:				



community representation

The process for consulting with persons representing the community's interests used the Healthy People 2020 categories to guide the invitation list of key community stakeholders. Below is a complete list of individuals who received a survey.

The process benefited from input from several individual community leaders representing diverse constituencies. Additionally, the CHNA benefited from guidance and input from individuals with expertise in public health and CHNA process.

See Appendix 11 for a list of survey recipients.

Appendix 2 – Online Survey



Health Perceptions Survey

1. What is your age:	9. Where do you go most often for health care when you are sick?
17 or younger 18 to 34 35 to 49 50 to 64 65-75 76 or older	Primary Care DoctorHealth DepartmentFree ClinicHospital
	Urgent Care CenterWalk-in ClinicPharmacyI don't go anywhere
2. You are:MaleFemale	Other (please specify)
3. What is your county of residence?	10. Where do you go when you need your yearly check-up or physical? (Please select all that
FranklinHamiltonJefferson	apply)
MarionWashingtonWayneOther	Primary Care DoctorHealth DepartmentFree ClinicHospital
	Urgent Care CenterWalk-in ClinicPharmacyI don't go anywhere
Race/Ethnicity (Please select all that apply)	_Other (please specify)
African American American Indian/Alaskan Native Asian	
Hispanic or Latino Native Hawaiian/Pacific IslanderWhite	11. Have you visited a doctor (primary care) in the past 12 months?
Do not want to comment	YesNo
Other (please specify)	
	12. Have you visited a specialist (cardiologist, neurologist, pulmonologist, etc.) in the past 12
5. In general, how would you rate your overall health? (Please select one)	months? Yes No
ExcellentVery GoodGoodFairPoor	
	13. Was there a time in the past 12 months when you needed to see a doctor but didn't?
Select the diseases, challenges or conditions that you have been diagnosed with by a health	YesNo
care provider. (Please select all that apply)	
AsthmaBreast CancerCOPDDiabetesHeart Disease	If yes, why didn't you see a doctor?
High Blood PressureMental Health IssuesObesity	Not comfortable with doctorsLack of transportationCouldn't afford it
Other (please specify)	Too busy to make appointmentNot sure how to find a doctor
	No insuranceOther (please specify)
7. Do you feel that you have resources to manage these conditions?	14. Select the diseases, challenges or conditions that you think are a concern for our
YesNo	
If Me. What do you fool you pood to help you manage these conditions?	community (Please select all that apply) Asthma Breast Cancer COPD Diabetes
If No, What do you feel you need to help you manage these conditions?	
Education for selfEducation for familyEmotional Support	Heart DiseaseHigh Blood PressureMental Health Issue
Financial Assistance Transportation Assistance	ObesityOther (please specify)
Other (please specify)	15. Which of the following is the top ACCESS issue impacting health in our community?
8. Please select the option that best describes your health insurance provider.	Affordable health insurance
Employer ProvidedMedicaidMedicare	Affordable support for special needs children
Self-Pay Private Insurance Uninsured	Dental health services Health care services
	Lack of health professionals Lack of specialists
	Long-wait times for appointmentsMental health services
	Senior services Substance abuse support
	Other (please specify)

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Appendix 2 – Online Survey continued



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20. Please select t Associate/Tech Graduate/Profe Some College
Graduate/Profe
_
Some College
Other (please :
21. What are our n
22. What resource

······

20. Please select the highest level of education you have completed.

ate/Technical Degree ____Bachelor's Degree

Professional Degree ____High School or GED

College (no degree)

e specify)

. What are our major strengths/resources in our community related to health care?

22. What resources could be used differently to improve health care?



Community Health Assessment Survey

Summary Findings from Community Health Assessment Surveys

Surveys were mailed to 79 community leaders in Jefferson, Marion, and surrounding counties. Additionally, 151 surveys were mailed to members of the medical staff. An online link was also provided with these surveys. Moreover surveys were provided at different health fairs.

102 paper surveys and 32 online surveys were received.

- The most important health needs in our community:
 - Obesity
 - Substance abuse
 - Mental health
 - Cancer
 - Diabetes
 - Heart disease
 - Access to care:
 - 24 hour clinic
 - Primary care physicians
 - Specialists

Most underserved groups:

- o Poor
- Elderly
- Mentally ill
- Strengths:
 - o Primary care physicians' availability
 - Weight loss management
 - Convenient care
- Services that are not widely available that should be offered:
 - Substance abuse
 - Affordable insurance
 - Obesity
 - Affordable healthy food
 - Healthy living programs
- Partner recommendation:
 - o Churches
 - Health Department
 - Schools
 - Comprehensive connections
- Other opportunities to improve health:
 - More education for patients-prevention education and chronic disease management education

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- Fitness facilities
- More specialists
- Homeless shelter

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Top priorities

I PLAN for surrounding counties - Top Priorities

Jefferson County (2017-2022)

- Lung Cancer
- Cardiovascular disease
- Obesity
- Diabetes
- Substance abuse

Marion County (2016-2021)

- Substance abuse
- Mental health
- Obesity

Hamilton County 2015

- Obesity
- Cardiovascular disease
- Oral health
- Mental health

Clay County (2017-2022)

- · Tobacco and Substance abuse
- Heart disease and Obesity
- Access to care and cancer

Franklin and Williamson Bi County (2017-2022)

- · Chronic disease: Heart disease, Respiratory disease, Diabetes, & Cancer focus
- Behavioral health: Substance abuse focus
- Obesity

Washington County (2016-2021)

- · Cardiovascular disease and Stroke
- · Cancer (Breast, Lung, Prostate, Colorectal, and Non-hodgkins lymphoma)
- Teen and Adult substance abuse
- Dementia

Wayne County 2016

- Cardiovascular disease
- Cancer
- Obesity
- Mental health
- Oral health

SSM Health Illinois | 19



Illinois Department of Public Health

Print This Report				
Total				
122				
74				
30				
24				
21				

Print This Report				
Indicator Name	Total			
Deaths by diseases of heart	145			
Deaths by malignant neoplasms	128			
Deaths by chronic lower respiratory diseases	51			
Deaths by accidents	24			

Deaths by diabetes mellitus

Description: The	number of death	s by diabeles
Area	Year(s)	Count
Illinois	2015	2,818
Jefferson	2015	21
Marion	2015	17

Deaths by intentional self-harm (suicide)

Description: The	number of death	s by intentiona
Area	Year(s)	Count
Illinois	2015	1,362
Jefferson	2015	1 to 11
Marion	2015	14

Deaths by malignant neoplasms

lescription: The fraph This	number of death	s by malignant
Area	Year(s)	Count
Illinois	2015	24,713
Jefferson	2015	74
Marion	2015	128

Source: Illinois data from IDPH and national data from NCHS Vital Statistics System.

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Jefferson County, IL

Community Commons 2012-2016	#	%	2010-2016 change
Indicator			
Total Population	38,523		Decreased from 38,827 = -0.8%
Age (Years)			
0-4	2,387	6.2%	
5-17	6,063	15.7%	
18-64	23,234	60.3%	
18-44	12,652	54.5%	
45-54	5,399	23.2%	
55-64	5,183	22.3%	
65 and over	6,839	17.8%	
Sex	10.011	40.00/	
Female	18,811	48.8%	
Male	19,712	51.2%	
Race/Ethnicity	00 707	07.70/	
White	33,797	87.7%	
Black	3,200	8.3%	
American Indian/Alaska Native	46	0.12%	
Asian	443	1.2%	
Two or more races	911	2.4%	
Hispanic/Latino	898	2.3%	hannen al farm (*40.047. (***** * ****
Median Household Income (<u>DataUSA</u>)	\$43,467		Increased from \$43,247 (2015-2016)
Education (Town charts)		90.001	
High School Graduates or higher		86.0%	
High School or GED		32%	
Some college or Associates degree		37.4%	
Bachelor's degree or higher		16.4%	
Less than high school		14.0%	
Unemployment rate (03/2018)		4.8%	Positive trend ↓ from 5.3% (03/2017)
Poverty level		17.7%	
Child Poverty Rate		29.2%	
% Children eligible for free/reduced price lunch		59.0%	
Food Insecurity Rate		14.4%	
Low Food Access		30.1%	
Health Insurance (Town charts)			
Percent of people with health insurance		91.7%	
Employer-based		54%	
Direct purchase		15%	
Medicare		27%	
Medicaid or Public coverage		18%	
Preventable Hospital Stays (per 1,000 Medicare enrollees), 2014	77.9		Positive trend ↓ from 80 (2012)
Health Care Costs per person in 2016 (CMS)	\$10,348		
Life Expectancy (2016)-both sexes	78.6		
Male	76.1		
Female	81.1		
Teen Birth Rate (per 1,000 population-2006-2012))	54.7		54.8 (2005-2011)
Primary Care Physicians Rate per 100,000 population	67.5		Decreased from 72.5 (2013)
All Cancer Incidence Rate per 100,000 population (CDC 2011-2015)	517.2		
Percentage of Adults who are obese		29.6%	Positive trend ↓ from 32.8% (2012)
Percentage of adults who smoke (2006-2012)		26.9%	
High Blood Pressure (Medicare Population)-2015		61.8%	slight negative trend ↑ from 61.1% (2014)
Diabetes (Medicare Population) - 2015		28.97%	Slight positive trend ↓ from 29.1% (2014)

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Appendix 6 – Additional demographics



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Marion County, IL

Community Commons2012-2016	#	%	2010-2016 change
Indicator			
Total Population	38,503		Decreased from 39,437
Age (Years)	,		
0-4	2,455	6.4%	
5-17	6,366	16.5%	
18-64	22,583	58.7%	
18-44	11,958	53.0%	
45-54		23.2%	
	5,244		
55-64	5,381	23.8%	
65 and over	7,099	18.4%	
Sex			
Female	19,679	51.1%	
Male	18,824	48.9%	
Race/Ethnicity			
White	35,800	93%	
Black	1,354	3.5%	
American Indian/Alaska Native	71	0.18%	
Asian	327	0.85%	
Two or more races	757	1.97%	
Hispanic/Latino	687	1.8%	
Median Household Income (DataUSA)	\$43,427		Increased from \$42,238 (2015-2016)
Education (Town charts)	* - 7		
High School Graduates or higher		89.0%	
High School or GED		36%	
Some college or Associates degree		37.7%	
		15.0%	
Bachelor's degree or higher			
Less than high school		11.0%	$D_{-2}(h) = h_{-2}(h) + h_{-2}(h) = F(h/2)(0.0047)$
Unemployment rate (03/2018)		4.6%	Positive trend ↓ from 5.5% (03/2017)
Poverty level		18.3%	
Child Poverty Rate		30.1%	
% Children eligible for free/reduced price lunch		65.8%	
Food Insecurity Rate		14.0%	
Low Food Access		25.1%	
Health Insurance (Town charts)		23.170	
		91.1%	
Percent of people with health insurance		52%	
Employer-based		16%	
Direct purchase			
Medicare		27%	
Medicaid or Public coverage		22%	
Preventable Hospital Stays (per 1,000 Medicare enrollees), 2014	113.6		Positive trend ↓ from 130 (2012)
Health Care Costs per person in 2016 (<u>CMS</u>)	\$10,348		
	\$10,340		
Life Expectancy (2016)-both sexes	78.6		
Male	76.1		
Female	81.1		(20.0.(2005.2014))
Teen Birth Rate (per 1,000 population-2006-2012))	61.0		62.9 (2005-2011)
Primary Care Physicians Rate per 100,000 population (2014)	44.1		Decreased from 46.6 (2013)
All Cancer Incidence Rate per 100,000 population (CDC 2011-2015)	532.8		
Percentage of Adults who are obese (2013)		32.9%	Positive trend ↓ from 35.5% (2012)
Percentage of adults who smoke (2006-2012)		24.7%	
High Blood Pressure (Medicare Population)-2015		60.4%	Negative trend ↑ from 58.2% (2014)
			/
Diabetes (Medicare Population) - 2015		28.9%	Slight negative trend ↑ from 28.2%
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Health indicator report

Vulnerable population:	Average of Jefferson & Marion counties	IL State	US	HP 2020
Disabled population	18%	10.9%	12.5%	
Children eligible for free/reduced price lunch	62.5%	49.9%	52.6%	
Population receiving Medicaid	30.5%	21%	21.6%	
Lack of social/economic support	27.9%	20.4%	20.7%	
Percent population in poverty	18%	14%	15%	
Teen births (per 1,000 population of 15-19 year)	58	35	36.6	
Access:				
Primary Care Physician rate/100K population	55.8	97	88	
Mental health provider rate/100K population	157	180	203	
Dentists rate/100K population	47	73	66	
Liquor store rate/100K population	14	10	11	
Health Behaviors:				
Inadequate fruit/vegetable consumption	87%	76%	76%	
Physical inactivity	24%	21%	22%	
Tobacco use - Current smokers	25.8%	18%	18%	
Clinical Care:				
Mammogram	61.4%	64.3%	63%	
Colonoscopy/Sigmoidoscopy	61.6%	58%	61.3%	
Pap test	71.4%	78.3%	78.5%	
Medicare patients with annual Hemoglobin A1c	84.4%	86%	85%	
Preventable hospital events, age-adjusted	97.5	55.8	50	
discharge rate/1,000 Medicare enrollees				
Health Outcomes:				
Coronary Heart disease mortality per 100K	121.5	54.4	99.6	103.4
Cancer mortality per 100K	184.1	104.2	160.9	160.6
Mortality – Suicide per 100K	19.2	4.4	13	10.2
Depression (Medicare beneficiaries)	19%	15%	16.7%	
Obesity	31.2%	27%	27.5%	

Source: Community Commons

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Appendix 8 – Community Health Team



Below is a list of individuals and organizations invited to participate in the prioritization of community health needs

List of individuals invited to CHNA meeting on 10/10/18

- Dr. Corey Black, Regional Chief Medical Officer, SSM Health Southern Illinois
- Damon Harbison, President SSM Health St. Mary's Hospital Centralia
- Matt Davis, Director Weight Management Services, SSM Health Southern Illinois
- Hollie Colle, Administrative Director of Operations, SSM Health Southern Illinois
- Dr. Rajiv Patel, President SSM Health Medical Group, Southern Illinois
- Jeremy Bradford, Regional VP Operations, SSM Health Southern Illinois
- Matthew Kinsella, Regional CFO, SSM Health Southern Illinois
- Julie Long, System VP Strategic Development, SSM Health Southern Illinois
- Monica Heinzman, Regional Administrative Director of Ancillary Services, SSM Health Southern Illinois
- Sr. Andrea, Regional Director Mission, Ethics, and Pastoral Care, SSM Health Southern Illinois
- Jeff Stewart, Director Pastoral Care, SSM Health Southern Illinois
- Marla Smith, Director Nursing and Acute Behavioral Health, SSM Health Southern Illinois
- Candy Guern, Practice Manager Angela Center, Centralia, Illinois
- Lisa Crouch, Regional Medical Group Director for Nursing and Quality Assurance, SSM Health Southern Illinois
- Dr. Deepu Sudhakaran, Medical Director WMS, SSM Health Southern Illinois
- Darren Dunahee, Business Development Consultant, SSM Health Southern Illinois
- Jill Fargo, Interim Director Oncology, SSM Health Southern Illinois
- Rachel Hall, Director Business Development, SSM Health Southern Illinois
- Nancy Buttry, Nursing, Rend Lake College
- Shelley Yoder, Marion County Health Department
- Lori Ryan, Marion County Health Department
- Lori Payne, Jefferson County Health Department
- Abigail Gregg, Mt. Vernon Township High School Nurse
- Michelle Darnell, VP Systems Improvement, SSM Health Southern Illinois
- Alka Jain, Community Outreach Coordinator, SSM Health Southern Illinois



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prioritizing health needs

As part of the CHNA requirement, SSM Health Good Samaritan and St. Mary's Hospitals evaluated the needs that were identified and validated through the data analysis. In order to do so, SSM Health Good Samaritan and St. Mary's Hospitals established specific criteria that were used to assess each of the identified community needs.

Prior to review of the data, a list of criteria was developed to aid in the selection of priority areas. During the data-review process, attention was directed to health issues that met any of these criteria:

- Health issues that impact a lot of people or for which disparities exist, and which put a greater burden on some population groups
- Poor rankings for health issues in our primary service areas vs. the state and nation, or Healthy People 2020 national health targets
- Health issues for which trends are worsening
- Health issues for which partner organizations are seeking collaboration for a community wide approach (such as priorities of county health departments)
- Issues that may reflect a social determinant of health

Step One of this process focused on community-specific criteria noted above. Once the community and hospital leaders considered these criteria, a discussion occurred about the meaning and intent of each. Step Two of the process was multivoting the larger list of potential priorities to a manageable list for more thorough discussion and prioritization. Step Three was a consensus building process. Based on internal prioritization and a consensus process, the priorities were established as the areas of focus for the Strategic Implementation Plan.

With the priority areas identified, the SSM Health Good Samaritan and St. Mary's Hospitals senior leadership team approved the areas of focus and formed multidisciplinary teams comprised of hospital, medical group and community leaders and representatives of patients and families to develop the strategic implementation plans for each area of focus. These multidisciplinary teams met and determined key actions/initiatives and measures of success.



The following individuals were invited to participate in the development of the SSM Health Southern Illinois Regional Strategic Implementation Plan

Nutrition

- Hollie Colle, Administrative Director of Operations, SSM Health Southern Illinois
- Matt Davis, Director Weight Management Services, SSM Health Southern Illinois
- Dr. Corey Black, Regional Chief Medical Officer, SSM Health Southern Illinois
- Dr. Elizabeth Franczyk, Pediatrician, St. Mary's Hospital, Centralia
- Dr. Esther Schulz, Weight Management Services, SSM Health Southern Illinois
- Ashley Hoffman, Dietician, University of Illinois Extension
- Patti Emrick and Trish Bennett-Minor, Diabetes Educator, SSM Health Southern Illinois
- Lori Payne, Jefferson County Health Department
- Donna Walters, RN, Heartland Women's Health
- Alka Jain, Community Outreach Coordinator, SSM Health Southern Illinois
- Michelle Darnell, VP Systems Improvement, SSM Health Southern Illinois

Substance Abuse

- Dr. Corey Black, Regional Chief Medical Officer, SSM Health Southern Illinois
- Kayla Dunahee, Director AHEC, SSM Health Southern Illinois
- Sgt. Vic Koontz, Mt. Vernon Police Department
- Dr. Rachelle Leach, E.D. Medical Director, SSM Health St. Mary's Hospital
- Heather Whetsell, Population Science and Policy, SIU School of Medicine
- Nancy Buttry/Kim Wilkerson, Rend Lake College
- Shelley Yoder, Marion County Health Department
- Lisa Wright, Comprehensive Connections
- Lieutenant Greg Dodson, Centralia Police Department
- Alka Jain, Community Outreach Coordinator, SSM Health Southern Illinois
- Michelle Darnell, VP Systems Improvement, SSM Health Southern Illinois

Appendix 10 - Collaborators



The following individuals were invited to participate in the development of the SSM Health Southern Illinois Regional Strategic Implementation Plan

Mental Health

- Dr. Rajiv Patel, President SSM Health Medical Group, Southern Illinois
- Debbie Holsapple, Comprehensive Connections/CRC
- Karen Gherardini, Patient Advocate
- Erica Sanders, Judge
- Marla Smith, Director Behavioral Health, SSM Health Southern Illinois
- Dr. Martha Biduic, Psychiatrist, SSM Health St. Mary's Hospital
- Candy Guern, Practice Manager, Angela Center, Centralia
- Heather Turner, Director of Social Services, SSM Health Southern Illinois
- Alka Jain, Community Outreach Coordinator, SSM Health Southern Illinois
- Michelle Darnell, VP Systems Improvement, SSM Health Southern Illinois





Appendix 11 – List of Recipients of Community Survey

Jefferson County Health Department	Jefferson County Chamber of Commerce
1 Doctors Park Rd,	200 Potomac Blvd,
Mt Vernon, IL 62864	Mt Vernon, IL 62864
Jefferson County Sheriff's Office	City of Mt. Vernon
911 E. Casey Ave.	1100 Main Street
Mount Vernon, Illinois 62864	Mount Vernon IL 62864
Mt. Vernon Township	Housing Authority of Mt. Vernon
811 Harrison St.,	4217 Rose Lane
Mt. Vernon, IL 62864	Mount Vernon, IL 62864
Housing Authority of Jefferson County	United Way of South Central Illinois
109 N Shiloh Dr	802 S. 42nd St.
Mt. Vernon, IL 62864	Mt. Vernon, IL 62864
Jefferson County NAACP President	Mt Vernon Fire Department
1000 South 9 th Street	714 S. 42 nd Street
Mount Vernon, IL 62864	Mount Vernon, IL 62864
Mount Vernon City Schools District 80	Mount Vernon Township High School
2710 North St	11101 N Wells Bypass,
Mt. Vernon, IL 62864	Mt. Vernon, IL 62864
Jefferson County Development Corporation	Jefferson County Comprehensive Services
200 Potomac Blvd #3,	16342 N II Highway 37,
Mt Vernon, IL 62864	Mount Vernon, IL 62864
Illinois Department of Employment Security 333 Potomac Blvd, Suite E Mount Vernon, IL 62864	Illinois Small Business Development Center at Rend Lake College 327 Potomac Blvd Suite A Mount Vernon, IL 62864
Illinois Department of Human Services Family Community Resource Center 333 Potomac Boulevard, Suite F Mount Vernon, IL 62864	Cedarhurst Center for the Arts 2600 E Richview Rd, Mt Vernon, IL 62864
Peoples National Bank 413 S 34th St, Mt Vernon, IL 62864	Hamilton/Jefferson Regional Office Of Education 1714 Broadway Mount Vernon, IL 62864
Project CHILD - Child Care Resource & Referral 327 Potomac Blvd., Suite C, P.O. Box 827 Mt. Vernon, IL 62864	Opportunities For Access 4206 Williamson PI, Ste 3 Mount Vernon, IL 62864
Walgreens Distribution Center	Continental Tire Mt. Vernon
5100 Lake Terrace,	11525 North Illinois Highway 142
Mt Vernon, IL 62864	Mt. Vernon, IL 62864
Angels on Assignment Angel Center	Sunshine Center
1201 Broadway St,	1300 Park Ave
Mt Vernon, IL 62864	Mount Vernon, IL 62864



Appendix 11 – List of Recipients of Community Survey

National Railway Equipment Co. 1101 Broadway St	Charter Spectrum Reach 5111 Lake Terrace Dr
Mount Vernon, IL 62864	Mount Vernon, IL 62864
Mount Vernon Register News 911 Broadway	Walmart Supercenter 110 Davidson Ave,
Mount Vernon, IL 62864	Mt Vernon, IL 62864
National Railway Equipment Co.	South Central Transit
4 Fountain PI, Mt Vernon, IL 62864	15178 North Illinois Hwy 37, Mt. Vernon, II 62864
GreenTree at Mt. Vernon	Mount Vernon Countryside Manor
208 Zachery Street Mt. Vernon, IL. 62864	606 New Fairfield Rd., Mount Vernon, IL, 62864
Heritage Woods of Mt. Vernon	White Oak Rehabilitation & Health Care Center
1033 S. 42nd Street Mt. Vernon, IL 62864	1700 White St, Mt Vernon, IL 62864
Woodlawn Village Hall 202 S Central St	Mayor, Village of Bluford
Woodlawn, IL 62898	1005 W 4th St Bluford, IL 62814
City of Nashville	Chamber of Commerce
190 N. East Court St., Nashville, IL. 62263	138 NE Court St. Nashville, IL 62263
Friendship Manor 485 S. Friendship Dr.	Meadowbrook Estates 319 N Locust St,
Nashville, IL 62263	McLeansboro, IL 62859
Hamilton County School District 10	McLeansboro City Hall
109 N Washington St, McLeansboro, IL 62859	106A W Main St, McLeansboro, IL 62859
Hamilton County Chamber of Commerce	Frankfort Care Center
117A E Main St, McLeansboro, IL 62859	2500 E St Louis St, West Frankfort, IL 62896
West Frankfort Chamber of Commerce	City of West Frankfort
201 East Nolen Street, West Frankfort, IL 62896	110 N. Jefferson West Frankfort, IL 62896
Benton City Hall	Benton/West City Ministerial Alliance
500 W Main St Benton, IL 62812	302 S Main St, Benton, IL 62812
Helia Healthcare of Benton 1310 Mark Franklin Dr,	Aperion Care Fairfield 305 Northwest 11th Street
Benton, IL 62812	Fairfield, IL 62837
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Appendix 11 – List of Recipients of Community Survey

Fairfield Chamber of Commerce	Fairfield City Government Office
121 E Main St,	109 NE 2nd St,
Fairfield, IL 62837	Fairfield, IL 62837
City Hall in Wayne City	Wayne City School District
102 S Main St,	302 Mill St,
Wayne City, IL 62895	Wayne City, IL 62895
First Christian Church	Flora Gardens
201 N Main St.	701 Shadwell St.
Wayne City, IL 62895	Flora, IL 62839
Flora Chamber of Commerce	Flora City Hall
223 W Railroad Street	131 E 2nd Street
Flora, IL 62839	Flora, IL 62839
1 1010, 12 02000	1 Iola, 12 02000
Marion County Health Department	Marion County Housing Authority
1013 North Poplar,	719 Howard St,
Centralia, IL 62801	Centralia, IL 62801
Greater Centralia Chamber of Commerce	City of Centralia Illinois
130 S. Locust St.	222 S Poplar St.
Centralia, IL 62801	Centralia, IL 62801
Community Resource Center	BCMW Community Services Inc
904 M L King Dr,	909 E Rexford St.
Centralia, IL 62801	Centralia, IL 62801
Centralia City Schools District	Centralia High School
400 S Elm St,	2100 E Calumet St.
Centralia, IL 62801	Centralia, IL 62801
DHS Family Community Resource Center	Centralia Fire Protection District
800 S Locust St.	805 S Poplar St,
Centralia, IL 62801	Centralia, IL 62801
Fireside House of Centralia	Centralia Manor
1030 Martin Luther King Drive,	1910 East McCord Street,
Centralia, IL, 62801	Centralia, IL, 62801
Senior Services – Marion County	South Central Transit
120 E Green St,	100 North Locust,
Centralia, IL 62801	Centralia, II 62801
Salem Fire Protection District	Marion County Health Dept.
203 S. Broadway	118 Cross Creek Blvd
Salem, IL 62881	Salem, IL 62881
Twin Willows Nursing Center	The Manor at Salem Woods
1600 N Broadway Ave,	441 S Hotze Rd
Salem, IL 62881	Salem, IL 62881

Appendix 11 – List of members of the medical staff received community survey

A. Scott Harad, MD	Hemangkumar Javaiya, MD	Patrick Bennett, MD
Aaron L. Klein, MD	Hemant Sindhu, MD	Patrick Sayavong, DO
Abdulmonam Ali, MD	Hitanshu Chawla, MD	Prashanth C. Shekar, MD
Aiping F. Smith, MD	Iqbal M. Akhter, MD	Prashanth Senthil, MD
Alan L. Froehling, MD	Isaac Ikwu, MD	Prateek Srinet, MD
Amanda L. Carroll, DO	Jacques Papazian, MD	Rahul Sharma, MD
Andrew N. Latchman, MD	Jasmeet Singh, DO	Ravneet Riar, MD
Angela K. Freehill, MD	Jean Benoit Houle, MD	Robert A. Brown, MD
Anthony N. Sodd, MD	Jeffrey A. Larson, MD	Rodney Beeler, MD
Antoinette Appling, MD	Jeffrey B. McIntosh, MD	Ryan Willis, MD
Avani Changela, MD	Jeffrey Schultz, MD	Ryoko Noguchi, MD
Avinash Murthy, MD	Jerrold C. Willis, MD	Sajjan K. Nemani, MD
Binh T. Nguyen, DO	John A. Flick, DO	Sanjiv Makhecha, DO
Bryan Meyers, MD	Jon W. Taveau, DO	Sara B. Rubenacker, MD
Carlos R. Sierra, MD	Joon S. Ahn, MD	Sara K. Modert, DO
Cesar G. Yu, MD	Jose Amorado, MD	Scott A. Joyner, DO
Cheryl L. Emmons, MD	Justin Lee, MD	Scott Roustio, MD
Chris W. Modert, DO	Karen M. Sobers, MD	Siegfried W. Yu, MD
Clarence R. Reilly, MD	Kathleen Naegele, M., DO	Smitha Arekapudi, MD
Daniel R. Hoffman, MD	Kent S. Quinn, MD	Steven A. Roodman, MD
David C. Walters, MD	Kevin B. Claffey, MD	Steven J. Zelman, MD
David J Huddleston, MD	Kimberly D. Carter, DO	Sudeep A. Nair, MD
David R. Knowles, MD	Leslie L. Simonton-Smith, MD	Supriya Singh, MD
David S. Asbery, MD	Linden R. Pearson, MD	Syed A. Shah, MD
Debra A. Carson, DO	Michael A. Covlin, MD	Tatiana Ramirez, MD
Donald A. Kovalsky, MD	Michael De la Cruz, MD	Teethena C. Cooper, MD
Douglas V. Combs, MD	Michael J. Schifano, DO	Thejeswi Pujar, MD
Edgardo S. Emilia, MD	Michael L. Heaney, MD	Thomas H. Smith, MD
Elisabeth G. Beyer Nolen, MD	Miguel A. Gelman, MD	Timothy J. Carmody, MD
Emily B. Boyd, MD	Mohamed R. Ibrahim, MD	Todd S. Albright, DO
Evelyn B. Yu, MD	Mohammed Haseeb, MD	Tomasz A. Kosierkiewicz, MD
Fadi Shamsham, MD	Muralidhar Kondapaneni, MD	Trenton Grimm, MD
Fahad Naseerullah, MD	Musheni Nsa, MD	Udaya K. Liyanage, MD
Faisal Rashid, MD	Naga Sirikonda, MD	Varun Puri, MD
Ferdinand V. Apostol, MD	Neeta B. Kaushal, MD	Veena K. Gupta, MD
Graeme D. Fisher, MD	Neetin C. Patel, MD	Walter A. Parham, MD
Gretchen A. Klein, DO	Nida Subhani, MD	William D. Huffstutler, MD
Hailemariam M. Wolde, DO		



Ang, Stephen T., MD	Hassan, Zahid, MD	Roodman, Steven A., MD
Barrientos, Joel K., MD	Jain, Vipin K., MD	Schutzenhofer, James L., MD
Beguelin, Jerry L., MD	Jha, Gautam, MD	Shah, Prashant B., MD
Beyer, Craig A., MD	Junidi, Maamoun A., MD	Shah, Syed A., MD
Bidiuc, Martha E., MD	Khan, Naeem A., MD	Sheth, Kiritkumar R., MD
Brandt, Merrilee R., MD	Krishnamoorthy, Suresh, MD	Shrestha, Niranjan, MD
Brar, Manjinder, MD	Liyanage, Udaya K., MD	Shroff, Rajendra R., MD
Carmody, Timothy J., MD	Maalouf, Bassam N., MD	Singh, Jagroop, MD
Carson, Debra A., DO	Mahmud, Gibran H., MD	Stedelin, Matthew T., MD
Chen, Hong, MD	Nemani, Sajjan K., MD	Stiehl, James B., MD
Dunn, William H., MD	Patel, Neetin C., MD	Sudhakaran, Deepu, MD
Emilia, Edgardo S., MD	Patel, Vasant M., MD	Varanasi, Balavittal, MD
Franczyk, Elizabeth M., MD	Rahman, Aziz U., MD	Yerrapragada, Rajashekar, MD